

REFORMS DO NOT STOP WITH OBTAINING EU-MEMBERSHIP, BUT IT GETS EASIER AS YOU GET MORE EXPERIENCED. REFORMS ARE JOINT WORK. BE TRANSPARENT, CLEAR & SIMPLE IN YOUR COMMUNICATION.

PRIORITIZATION OF REFORMS

Was mainly lead by EC, but policy & strategic framework of beneficiaries were taken into consideration.

Reform areas & reforms are properly set

Ownership of the reforms (prioritization) felt in the countries presented in the group.

Input was needed from the EC, it was done as a combination of dialogue and negotiations.

COORDINATION OF THE RA PREPARATION

statistic & baseline DATA

We needed more CLARITY...

... (written) GUIDELINES...

SETTING INDICATORS & FINANCIAL VALUE

1 Challenges exist with respect to quantitative indicators, as some of the national indicators exist, but not related to all reform areas. Setting indicators was initially done by considering their measurement, as this is a performance/results-based financial instrument. Defining priorities was first step in the process as there were lots of reform topics.

LEVERAGING ON ERP EXPERIENCE

ERP was starting point for RA, upgraded with finances. ERP was more a policy dialogue process, RA more a negotiation process.

Stable institutional set-up enables easier implementation of ERP guidelines (new). DG Near is stronger and focused in cooperation with beneficiaries.

CEF

GRAPHIC RECORDING BY MIREILLE VAN BREMEN

REFORMS ARE JOINT WORK



LEARNINGS FROM NRRP EU MEMBER STATES SLOVENIA & CROATIA

Don't forget to bring in the treasury, audit body & court of audit at the early stage!

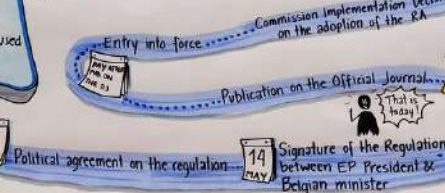
- Designated people (2-3) who know the ins & outs & how to tackle the milestone
- Single entry point with the EC
- Regular link to PMO to keep going as planned
- Regular meetings/contact with technical & state secretary
- Monthly reporting at govt sessions
- Quarterly reporting at the Parliament

SLOVENIA

CROATIA

EMPOWERING COORDINATORS TO NAVIGATE STRUCTURAL REFORMS FROM REFORM AGENDA

Get comfortable being uncomfortable in the process. CHANGES BECOME EASIER and more COMFORTABLE with more EXPERIENCE.



FUNDING AREAS

- SMART, SUSTAINABLE & INCLUSIVE GROWTH
- DIGITAL TRANSFORMATION
- GREEN TRANSITION
- HEALTH CARE & SOCIAL SECURITY
- PUBLIC ADMINISTRATION JUSTICE & STATE ASSETS
- EDUCATION SCIENCE & RESEARCH
- LABOUR MARKET & SOCIAL PROTECTION
- HEALTH
- BUILDING RECONSTRUCTION

MONITORING

ARRANGEMENTS FOR THE EFFECTIVE MONITORING, REPORTING, EVALUATION THROUGH PROGRESS REPORTS. INDICATORS FOR ASSESSING PROGRESS TOWARDS THE ACHIEVEMENT OF THE GENERAL & SPECIFIC OBJECTIVES. MEASURABLE QUALITATIVE & QUANTITATIVE STEPS.

FACTORS FOR SUCCESS

- Strong political support & commitment
- Political stability, especially concerning the reform agenda
- Robust management & control system including dedicated monitoring phase covering the whole lifecycle of measures
- Timely development of IT support
- Knowledgeable, professional & dedicated staff
- Valuable elements for reporting: Planned (progress reports) Activities
- Inclusive dialogue
- Political Leadership
- Streamline ERP/GP
- Leave decision on coordination on implementing countries > Large country - many measures - Responsible Institutions
- Mitigation measures
- Impact analysis in advance
- Financial & microeconomic stability
- CHALLENGES: Microeconomic fluctuations and instability

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EFFECTIVENESS OF STRUCTURES
 MONITORING AND REPORTING
 R&F - REGULATION
 LOSTING

CAPACITY BUILDING
 CEF & EC TO SUPPORT WITH
 COMMUNICATION SKILLS
 COORDINATION SKILLS

IMPLEMENTING CROSSBORDER REGIONAL REFORMS
 IMPACT ASSESSMENT

INSTITUTIONAL SET-UP

COMMUNICATION & COOPERATION

COORDINATION FOR IMPLEMENTATION

UNDERSTANDING IS THE KEY WORD

Can your reform be implemented comprehensively and timely?

YES!

- RISKS/CHALLENGES**
- Lack of political will
 - Politization of technical issues
 - Lack of data
 - Political uncertainties
 - Steps with multiple actors
 - Lack of capacity and expertise



Depoliticize coordination efforts to ensure impartiality

ANNUAL REPORTING

SEMI-ANNUAL REPORTING



- RISKS**
- Complex measures
 - Political shift
 - Limited fiscal space
 - Limited knowledge of EU legislation/practices
 - Administrative capacity for timely implementation

Face-to-face meetings are a valuable source of information



- RISKS/CHALLENGES**
- Time of preparation
 - Financial resources
 - Human capacities
 - Common understanding about fulfillment of RA implementation
 - Political will
 - Change management

QUARTERLY MONITORING AT POLITICAL LEVEL

MONTHLY MONITORING AT OPERATIONAL LEVEL

Maintain year-round coordination efforts

CEF COMMUNICATION, COOPERATION & COORDINATION MECHANISMS FOR THE RA IMPLEMENTATION



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